

Progressive Education Society's

Modern College Of Arts, Science and Commerce, Ganeshkhind, Pune – 411 016

(Autonomous)

Syllabus for

M. COM. Part I

Introduction:

M.Com started in the academic year 2000-2001. The course is revised from 2022-23.

The course for regular students and having CBCS pattern. We offer two special courses named as Advanced Accountancy, Auditing and Taxation and Business Administration. The M. Com (Semester pattern with Credit System) degree Program shall be of 2 years' duration divided into two parts, Part I and Part II, and 4 semesters.

The M.Com. Course will be of Two Years duration consisting of two part.

I.e. Part I and Part II. Each part is having Two Semesters. Thus, the M.Com.

Course is of Four Semesters. For each Semester, there will be Four Papers of 100 marks each. M.Com. Degree will be of 1600 marks in aggregate.

Programme Objectives:

- a. To equip and train Post Graduate students to accept the challenges of business world by providing opportunities for study and analysis of advanced commercial and business methods and processes.
- b. To develop independent logical thinking and facilitate personality development.
- c. To equip the students to seek suitable careers in management and entrepreneurship.
- d. To acquaint students with significance of research in business.
- e. To impart skills regarding methods of data collection and their interpretations.
- f. To develop communication and analytical skills among students.

Programme Specific Outcomes (PSOs):

Group A: Advanced Accountancy, Taxation and Auditing

PSO1: Students acquires knowledge of techniques, methods systems of accountancy, Auditing and taxation.

PSO2: Students gets the knowledge of accounting standards and its application.

PSO3: Develops the ability to solve the problems related to company accounts in various situations.

PSO4: Students understands the GST application and monitoring mechanism.

Group F: Business Administration

PSO1: Students apply the knowledge of thinking critically to solve the business problems.

PSO2: Students understands the professional values and ethics of business.

PSO3: Students demonstrate an understanding of factors affecting on business.

Examination Pattern:

The examination of regular students of M.Com. degree course of the University of Pune admitted in the academic session 2019-20 and after shall be based on: (a) Semester Examination (b) Continuous Assessment (c) Choice Based Credit System, and (d) Semester Grade Point Average and Cumulative Grade Point Average System

For each paper of 100 marks, there will be an Internal Assessment (1A) of 40 marks and the University Examination (UE) of 60 marks/3 hours duration at the end of each semester. A candidate who will secure at least 40% marks allotted to each paper will be given 4 credits. A candidate who does not pass the examination is any subject or subjects in one semester will be permitted to appear in such failed subject or subjects along with the papers of following semesters.

The Internal Assessment for each paper will be 40 marks, which will be carried out by the department during the term. The Internal Assessment may be in the forms of written test, seminars, term papers, presentations, assignments, orals or any such others.

There shall be four semester examinations: first semester examination at the middle of the first academic year and the second semester examination at the end of the first academic year. Similarly, the third and fourth semester examinations shall be held at the middle and the end of the second academic year, respectively.

The candidates shall be permitted to proceed from the first semester up to final semester irrespective of their failure in any of the semester examinations subject to the condition that the candidates should register for all the arrear subjects of earlier semesters along with current (Subsequent) semester subjects.

Suggested internal assessment tools for courses:

The concerned teacher shall announce the units for which internal assessment will take place. A teacher may choose one of the methods given below for the assessment.

- 1. Library notes
- 2. Students Seminar
- 3. Short Quizzes / MCQ Test
- 4. Home Assignments
- 5. Tutorials/ Practical
- 6. Oral test
- 7. Research Project

- 8. Group Discussion
- 9. Open Book Test
- 10. Study Tour
- 11. Written Test
- 12. PPT presentation
- 13. Field Visit
- 14. Industrial Visit
- 15. Viva

Teaching Methodology:

- 1. Classroom Teaching
- 2. Guest Lectures
- 3. Group Discussions
- 4. Surveys
- 5. Power Point Presentations
- 6. Visit to Institutions / Industries
- 7. Research Papers & Projects
- 8. E-content

Subject List

SEMESTER III

Sr. No.	Subject Type	Subject Code & Title		Credits		Total No. of Lectures
			Theory	Practical	Total	
1		22-COM111	4			45
1	Compulsory	Management Accounting				
2		22-COM112	4			45
	Compulsory	Strategic Management				
3	Elective Group	22-COM113(a)	4		16	45
3	A	Advanced Accounting				
4	Elective Group	23-COM113(b)	4			45
4	A	Income Tax				
		22-COM114(a)	4			45
5	Elective Group	Production and Operation				
	F	Management				
6	Elective Group	22-COM114(b)	4			45
0	F	Financial Management				

SEMESTER IV

Sr. No.	Subject Type	Subject Code & Title		Credits		Total No. of Lectures
			Theory	Practical	Total	
		22-COM121	4			45
1		Financial Analysis and Control				
	Compulsory	System				
2		22-COM122	4			45
	Compulsory	Industrial Economics				
3	Elective Group	22-COM123(a)	4		16	45
3	A	Special Areas in Accounting			10	
		22-COM123(b)	4			45
4	Elective Group	Business Tax Assessment and				
	A	Planning				
		22-COM124(a)	4			45
5	Elective Group	Business Ethics and				
	F	Professional Values				
		22-COM124(b)	4			45
6	Elective Group	Elements of Knowledge				
	F	Management				

Semester I

Subject Code: 22-COM111

Subject: Management Accounting

Unit No.	Unit Title	Contents	Purpose Skills to be developed
1	Fundamentals of Management Accounting	 Meaning, Definition, Importance of Management Accounting Limitations of Conventional Financial Accounting Distinction between Management Accounting and Financial Accounting Emergence of Management Accounting and Cost Accounting Advantages of Management Accounting and Cost Accounting Distinction between Management Accounting and Cost Accounting Management Accounting Management Accounting as a decision making tool 	To understand the concept of Financial Accounting and its limitations, emergence of Management Accounting and Cost Accounting, its advantages and distinction between Management Accounting and Cost Accounting.
2	Working Capital Management	Concept and definition of working capital, Determination of Working capital, Assessment of Working Capital needs - Study of components of working capital such as cash management Accounts Receivable Management and Inventory management.	To understand the concept of Working Capital Management, determination of working capital, components of working capital and accounts receivable and inventory management.
3	Budgets as a tool for Decision Making	1. Budget Manual 2. Budget Committee and Budgetary Control 3. Preparation of Budget 4. Master Budget 5. Purchase and Sales Budgets 6. Fixed and Flexible Budget 7. Cash Budget	To understand the concept of budget and budgetary control, types of budgets and preparation of functional budgets in an organization.

4	Application of	1. Marginal Costing and Cost- To understand the concept of
7	Management	Volume Profit (CVP) Analysis, Marginal Costing, its applications,
	Accounting	Key Factors different techniques of managerial
	Techniques	2. Decision Making through Managerial cost accounting and Fixed and
	1000000	Cost Accounting (Make or Buy Variable Cost Analysis in
		Decision) Purchasing and Leasing decision making process.
		3. Techniques and Managerial Cost
		Accounting
		4. Standardization of Accounting System
		a. Fixed and Variable Cost
		Analysis
		b. Application of Fixed and
		Variable Cost Analysis
		technique in decision making
		process

Reference Book

- 1. Management Accounting, P.C. Tulsian, Tata McGraw Hill Publishing Company, New Delhi
- 2. Management Accounting, A.Mukharji & M. Hanif Tata McGraw Hill Publishing Company, New Delhi
- 3. Management Accounting, S. N. Maheshwari & S.K. Maheshawari, Vikas Publishing House Pvt. Ltd. New Delhi
- 4. Advanced Accounting, M. C. Shukla & S.P. Gerwal, S. Chand and Co. Ltd., New Delhi
- 5. Advanced Accountancy, S.P. Jain & K.N. Narang Kalyani Publishers, New Delhi

Subject Code: 22-COM112 Subject: Strategic Management

UNIT	TITLE & CONTENTS	NO. OF
		LECTURES
1	STRATEGIC MANAGEMENT, STRATEGY	20
	FORMULATION AND ANALYSIS	
	1.1 Strategic Management	
	1.1.1 Concept of Strategic Management	
	1.1.2 Meaning and Definition of Strategic Management	
	1.1.3 Process of Strategic Management	
	1.1.4 Level of Strategies – Corporate, Business & Operational	
	1.2 Formulation of Strategy	
	1.2.1 Companies goals, Mission, Vision – Need	
	1.2.2 Characteristics and Objectives	
	1.3 Analysis of Strategy	
	1.3.1 Analysis of Business Environment	
	1.3.2 External Environment factors	
	1.3.3 Internal Analysis	
	1.3.4 Value Chain Analysis	
	1.3.5 SWOC Analysis	
	1.3.6 BCG Matrix	

2	STRATEGIC PLANNING	10
	2.1 Strategic Planning	
	2.1.1 Meaning of Strategic Planning	
	2.1.2 Concept of Strategic Planning	
	2.1.3 Steps in Strategic Planning	
	2.1.4 Advantages & Disadvantages of Strategic Planning	
	2.1.5 Strategic Evaluation	
3	FUNCTIONAL STRATEGY	12
	3.1 Marketing Strategy	
	3.1.1 Nature of Marketing Strategy	
	3.1.2 Significance of Marketing Strategy	
	3.1.3 Formulating of Marketing Strategy	
	3.2 Production Strategy	
	3.2.1 Need of Production Strategy	
	3.2.2 Formulation of Production of Strategy for an Organisation	
	3.3 R & D Strategy	
	3.3.1 Need of R & D Strategy	
	3.3.2 Formulation of R & D Strategy	
	3.4 HR Strategy	
	3.4.1 Acquisition of Human Resources	
	3.4.2 Motivation & Maintenance of HR	
	3.5 Financial Strategy	
	3.5.1 Need of Financial Strategy	
	3.5.2 Financial Objectives	
	3.5.3 Making Strategic Financial Decisions	

4	EMERGING TRENDS IN STRATEGIC MANAGEMENT	06
	4.1 Introduction To Emerging Strategic Trends	
	4.1.1 Process in Start-ups	
	4.1.2 Challenges for Start-ups	
	4.2 Blue Ocean Strategy	
	4.2.1 Concept of Blue Ocean & Red Ocean	
	4.2.2 Principles of Blue Ocean Strategy	
	TOTAL	48

Reference Books

- 1 Strategic Management : the Indian Context R. Srivivasan
- 2 Strategic Management, Dinesh Madan
- 3 Introduction to Strategic Management, Dr. Arun Ingale, Success Publications.
- 5 Strategic Management, Fred R. David, Forest R. David
- 6 Blue Ocean Strategy: How to Create Uncontested Market Space W. Chan Kim &

Renee Mauborgne

Subject Code: 22-COM113(a)
Subject: Advanced Accounting

Total Lectures=45

Unit No.	Unit Title	Contents	Total Lectures
1	Basic Concepts:	Conceptual framework of Accounting - Accounting environment - Concept of accounting theory - Role of accounting theory - Classification of accounting theory - Approaches to accounting theory - Accounting Standards - Generally AcceptedAccounting Principles - Selection of Accounting Principles - Professional Development of Accounting in India. Introductionto IFRS & IND-AS.	10
2	Consolida ted Financial Statement s:	Consolidated Accounts of Holding and two Consolidated Profit & Loss Accounts - subsidiary Companies Consolidation -Inter Company transactions - Issue of Bonus Shares - Revaluation of Fixed Assets - Debentures and Preference Shares of subsidiary Company- Dividend - (Holding company with two subsidiaries Only to be studied). AS.21.	18
3.	Liquidatio n of Company:	Preparation of Statement of affairs including deficiency /surplusaccount.	10
4.	Valuation of SharesAnd Goodwill:	A. Valuation of Shares - Need for valuation - Methods of valuation of shares- Net Asserts method, Dividend yield method, Earning yield method, Return on Capital method, Price/Earning method and Fair value method & DCF Method (Discounted CashFlow Method). B. Valuation of Goodwill - Need for valuation - Methods ofvaluing Goodwill - Number of Years purchase of average profits method, Capitalization method - Annuity method - Superprofits method.	10
		Total Lectures	48

Reference books:

- 1. Advanced Accounts, Shukla and Grewal, S. Chand & Co Ltd. New Delhi
- 2. Advanced Accounts, Jain and Narang, Kalyani Publishers, Ludhiana
- 3. Accountancy, Volume-I and II Sr. K. Paul, New Central Book Agency, Kolkata
- 4. Accounting Theory, Dr. L. S. Porwal, Tata McGraw Hill
- 5. Accounting Text & Cases Robert Anthony, D.F.Hawkins & K.A. Merchant Tata McGraw Hill

Subject Code: 22-COM113(b)

Subject: Income Tax
Total Lectures= 45

UNIT	TITLE AND CONTENTS	NO. OF
		LECTURES
1	TAX SYSTEM IN INDIA	08
	PART A	
	1.1 History of Income Tax in India	
	1.2 Meaning of Direct & Indirect Taxes	
	1.3 Types of Taxes	
	1.4 Fundamental Concepts and	
	Definitions under Income Tax Act, 1961	
	1.5 Basis of Charge	
	1.6 Residential Status and Scope of Total Income	
	1.7 Income Exempt from Tax	
	1.8 Capital & Revenue	
	-	
2	HEADS OF INCOME	16
	2.1 Income from Salary	
	2.2 Income from House Property	
	2.3 Income from Business & Profession	
	2.4 Income from Capital Gains	
	2.5 Income from other Sources	
3	DEDUCTIONS 3.1 Permissible deduction U/S 80C to 80U of Income Tax Act 3.2 Rebate U/s 87A	12
	3.3 Relief U/s 89	
	3.4 Salary TDS	

4	COMPUTATION OF GROSS TOTAL INCOME AND ASSESSMENT OF COMPANIES 4.1 Computation of Total Taxable Income of an Individual 4.2 Computation of Total Taxable Income of HUF 4.3 Assessments of Companies	12
	Total	48

Reference Book

- 1 Income Tax T. N. Manoharan
- 2 Students Guide To Income Tax (University Edition) Vinod K Singhania Taxmann, 2019
- 3 Self-Preparation and Filing of Income Tax Returns Kindle Edition
- 4 Bare Income Tax Act, 1961 amended by Finance Act 2019 Taxmann
- 5 Direct Taxes, Law and Practice Dr. Vinod Singhania Taxman Publication

Subject Code: 22-COM114(a)

Subject: Production and Operation Management

Unit No.	Unit Title	Contents	Purpose Skills to be developed
1	Fundamental s of Production and Operation Management	 a. Production and Operation Management: Meaning ,importance , Functions , Types of Production Systems – Mass Production /FlowLine , Continuous, Intermittent , Batch Production , Job Lots etc. b. Service Systems – Recent trends in productionand service systems c. Plant Layout – Objectives , basic principles andtypes d. Safety Considerations and environmental Aspects 	 Acquaint the students knowledge about Production and Operation Management. Recognize the inherent conflict of interest inmany business decisions relating to safety consideration and environmental aspects.
2	Supply Chain Management and Career Opportunities in Supply Chain Management	 a. Supply chain Management : Introduction , Scope, Components, Process of Supply ChainManagement. b. Tools and Techniques of Supply Chain Management , Performance Measurement and implementation. c. Career opportunities in Supply Chain Management 	 Understanding the scope and Process of Supply Chain Management Knowledge on various career opportunities in
3	Production Planning, Control and Product Design	 a. Production Planning: Meaning, Objectives, Importance and its components b. Production Control: Meaning, Objectives, Significance and factors affecting ProductionControl. c. Product Design and Development – Concept, Process and factors affecting product development d. Product Design – Meaning, determining the characteristics of good design, Factor responsible for product development 	 Acquaint the students with knowledge of Production Planning and Control. Motivate the students to develop and innovate ideas for Product Design and Development

iv. Six Sigma and Lean Management v. Industry 4.0

Reference books:

- 1 A Textbook of Human Resource Management, C.B. Mamoria, S.V. Gankar
- 2 Personnel Management, Edwin B. Flippo, MacMillan India
- 3 Human Resource and Personnel Management: Text and Cases, K. Ashwathappa
- 4 Human Resource Management, V.S.P. Rao
- 5 Managing Human Resources, Arun Monappa, MacMillan India, 1997
- 6 Human Resource Management, Ivancevich, J.M. Tata McGraw Hill

Subject Code: 22-COM114(b)

Subject: Financial Management

Total Lectures=45

Unit No.	Unit Title	Contents	
1	Introduction	Meaning and objectives and Scope of	
		Financial Management, Functions of Financial	
		Manager	
		Financial systems in India – RBI , SEBI., NBFC	
		New trends in Financial Management	
2	Financial Statements	Concept of Financial Statements – Income and Balance	
	& Financial Analysis	Statements	
		Financial Analysis – Types and Techniques	
3	Investment Decisions	Capital Expenditure, Capital Budgeting,	
		techniques of Capital Budgeting. Investment	
		Decision Methods – Payback , Net Present Value , A.R.R and I.R.R	
		Capital Structure, Undercapitalisation, Overcapitalization	
4	Working Capital & Credit Management	Meaning and Nature of Working Capital and Factors affecting Working Capital	
		Formulation of Credit Policy , Collection Policy	
		, Accounts Receivable Management, Factoring and Lease Financing	

Reference Books:

- 1. Financial Management By M.Y.Khan and P.K. Jain (Tata Mcgraw Hill)
- 2. Financial Management By I.M.Pandey (Vikas Publishing House)
- 3. Financial Management By Prasanna Chnadra (Tata Mcgraw Hill)
- 4. Financial Management By P.V. Kulkarni (Himalaya Publishing House)
- 5. Financial Management By Prasanna Chnadra (Tata Mcgraw Hill)
- 6. The Indian Financial System By Bharati Pathak (Dorling Kindersley Pvt. Ltd.)
- 7. Financial Policy and Management Accountant By Bhabatosh Banerjee(PHI Learning Pvt. Ltd.)
- 8. Introduction to Lease Financing By Rajas Parchure, N. Ashok(Time Research Foundation)
- 9. Credit Management By Herbert Edwards (Coles Publishing Co. Ltd.)
- 10. Financial Management Dr. Parag Kalkar, Success Publications.

Semester II

Subject Code: 22-COM121

Subject: Financial Analysis and Control System

Total Lectures=45

Unit No.	Unit Title	Contents	Purpose Skills to be developed
1	Fundamentals of financial analysis and control	Meaning of financial analysis and control, importance, advantages limitations& uses, Methods of Financial Statement Analysis	Understanding basics of financial analysis.
2	Comparative statement Analysis	Meaning, Importance, Advantages, Limitations, Uses, Problems on Intra & Inter Company Comparison	To gain knowledge of practically comparing financial results of different years and different companies.
3	Ratio analysis and trend analysis	Meaning,, importance, advantages, limitations, uses, Problems on Ratio analysis and Trend analysis	To understand the importance of cash liquidity in an organization. To understand the computation of cash and fund flows under operating, investing and financing categories.
4	Cash flow and fund flow statements	Meaning,, importance, advantages limitations, uses, Problems on Cash flow and fund flow statements	To develop the skill of appropriate use of different ratios to evaluate the financial performance of entities.

Reference Book

- 1. Ravi Kishore Advanced Management Accounting Taxman New Delhi
- 2. Ravi M. Kishore Management Accounting & Financial Analysis Taxman New Delhi
- 3. Dr. Jawahar Lal Dr. Sucheta Guaba Financial Reporting and Analysis Himalaya Publication House New Delhi
- 4. P Perm Chand and Madna Mohan Financial Accounting and Analysis Himalaya Publishing Mumbai
- 5. M.Y.Khan&P.K.Jain Management Accounting & Financial Analysis (Tata McGraw hill) New Delhi
- 6. Advanced Accounting Dr. Sadashiv Sirgave Success Publications Pune

Subject Code: 22-COM122

Subject: Industrial Economics

Unit No.	Unit Title	Contents	Purpose skills to be developed
1	Introduction andConcepts	Meaning, Nature, Scope, Need and Significance of Industrial Economics Industrial Combinations- causes, mergers and amalgamations, industrial monopolycontrol of monopolies Sellers' Concentration, Economies of Scale Product Pricing – theories and evidence	 To give students an overview of industrial economics To make the students know about the conceptsused in industrial economics Skills: Analytical skills,
	Industria	Factors Affecting Location of Industries	writing skills To make the students
2	l Location	Theories of Industrial Location- Alfred	understand the theories of industrial location
		Weber's theory, Sargent Florence Theory	To impart knowledge about industrial imbalance
		2.3 Industrial Imbalance –Need for balanced regional industrial development-Causes and Measures of Industrial imbalance	inIndia Skills: Problem solving skills, ability to
		2.4 Regional Industrial Imbalance in India – Extent and Government Policy Measures for Balanced Regional Industrial Development	
3	Industrial Productivity, Efficiency andSize of Firm	Industrial Productivity and Efficiency- Meaning, Norm, Tools and measurement ofIndustrial Productivity and Efficiency Factors Affecting Industrial Productivity and Efficiency Industrial Productivity in India Causes of Low Industrial Productivity Remedial measures by the government to improve industrial productivity Size of Firm- Determinants of Size of Firm	 To help the students know about industrial productivity and efficiency To know about industrial productivity, size of firms etc. Skills: Understand complex theories and concepts, writing skills, mathematical aptitude
		Optimum Size of Firm- Meaning and its Determinants	

4	Industrial Financeand Indian Industrial Growth	1 Meaning, Scope, Importance of IndustrialFinance Sources of Industrial Finance- private, public and cooperative sector, shares, debentures, bonds, deposits, loans etc. Foreign Capital- need, government's policy, direct investment, foreign institutional investment,	 To impart knowledge about industrial finance andits sources To help the students understand problems of smalland micro industries in India Skills: Critical thinking, analytical thinking, writing skills
		Form of Foreign Capital: Euro issues, GDR,ADR, External commercial borrowings Industrial policy: Trends in Industrial Growth since 1991 Performance and Problems of Micro, Small, Medium Enterprises	

Reference Books:

- 1. Business Environment, Francis Cherunilam ,Himalaya Publishing House Pvt. Ltd., Mumbai
- 2. Economics of Environment, Garg M. R, RBSA Publishers, Jaipur
- 3. Environmental Economics, Singh G. N. Singh G. N. Mittal Publications, New Delhi
- 4. Industrial Growth in India, Ahluwalia J. J, Oxford University Press, New Delhi
- 5. Industrial Economics in India, Desai B., Himalaya Publishing House Pvt. Ltd., Mumbai
- 6. Industrial Economics, Birthwal R. R., Wiley Eastern Ltd., New Delhi
- 7. Environmental Economics: Theory & Applications., Singh & Shishodia, Sage Publication, New Delhi
- 8. Economics of Environment of Business (with case studies), Puri V. K., Mishra S. K., Himalaya Publishing House Pvt. Ltd.. Mumbai
- 9. Indian Economy Its Growing Dimensions., Dhar P. K., Kalyani Publishers, New Delhi
- 10. Datt & Sundharam's Indian Economy, Gaurav Datt & Ashwini Mahajan, S. Chand & Company Ltd., New Delhi
- 11. Industrial Economics, Singh A & A.N. Sadhu, Himalaya Publishing House Pvt. Ltd., Bombay
- 12. Indian Economy- Its Development Experience., Puri V. K., Mishra S. K., Himalaya Publishing House Pvt. Ltd., Mumbai
- 13. Indian Economy, Tandon B. B., Tandon K. K., McGraw Hill Publishing Company Ltd., New Delhi
- 14. Indian Economy: Problems of Development & Planning., Agrawal A. N., New Age International, New Delhi
- 15. India's Economic Policies., Jalan B., Viking, New Delhi
- 16. Industrial Economics Indian Perspective, Francis Cherunilam, Himalaya Publishing House.

Subject Code: 22-COM123(a)

Subject: Specialised Areas in Accounting

UNIT	TITLE AND CONTENTS	NO. OF
		LECTURES
1.	INTRODUCTION TO IFRS AND ACCOUNTS & RECORDS UNDER GST	8
	PAR A 1.1.Introduction to IFRS-1 First-time Adoption of International Financial Reporting Standards IFRS-2 Share Based Payment IFRS-3 Business Combinations IFRS-4 Insurance Contracts IFRS-5 Non-current Assets Held for Sale and Discontinued Operations IFRS-6 Exploration for and Evaluation of Mineral Resources PART B	
	1.2 Accounts & Records 1.3 Compulsorily Audit	
2.	CONSOLIDATED FINANCIAL STATEMENTS 2.1 Consolidated Accounts of Holding and	14
	two Consolidated Profit & Loss Accounts subsidiary Companies 2.2 Consolidation Inter Company transactions Issue of Bonus Shares	
	2.3 Revaluation of Fixed Assets 2.4 Debentures and Preference Shares of subsidiary Company Dividend	
	(Holding company with two subsidiaries Only to be studied). AS.21.	

3.	ACCOUNTING FOR INTERNAL RESTRUCTURING 3.1 Concept of Internal Reconstruction 3.2 Preparation of Scheme of Internal Reconstruction	12
4.	SERVICE SECTOR ACCOUNTING	14
	4.1 Hotel Accounting	
	4.1.1 Introduction	
	4.1.2 Visitor's Ledger	
	4.2 Hospital Accounting 4.2.1 Introduction	
	4.2.2 Capital and Revenue Expenditure	
	4.2.3 OPD & IPD Register	
	4.3 Transport Undertaking	
	4.3.1 Introduction	
	4.3.2 Preparation of Final Accounts	
	4.3.3 Accounting of Roadways – Preparation of Final	
	Accounts	
	4.3.4 Log Book	
	4.4 Fund Based Accounting	
	4.4.1 Introduction	
	4.4.2 Special Features of Accounting for Educational	
	Institutions	
	4.4.3 Accounting for Governments Grants as per Guidance	
	Notes Issued by the ICAI	
	Total	48

Reference Books: 1 Journal of Accounting & Finance, Accounting Research Foundation, Jaipur 2 Journal of Indian Accounting Association, Indian Accounting Association, Jaipur 3 Management Accountant, ICWA, Kolkatta 4 The Chartered Accountant, The ICAI, New Delhi 5 The Accounting World, The ICFAI University Press, Dehradun

Subject Code: 22-COM123(b)

Subject: Business Tax Assessment and Planning

UNIT	TITLE AND CONTENTS	NO. OF
		LECTURES
1	TAX PLANNING	14
	1.1 Concept of Tax Planning and Management 1.2 Need of Tax Planning and Management 1.3 Objectives of Tax Planning and Management 1.4 Limitations of Tax Planning and Management 1.5 Types of Tax Planning and Management 1.5.1 Short Term 1.5.2 Long Term 1.5.3 Permissive 1.5.4 Purposive 1.6 Difference Between Tax Exemption, Tax Evasion and Tax Avoidance (Theory)	
2	ASSESSMENTS OF VARIOUS ENTITIES 2.1 Assessments of Partnership Firms including LLP 2.2 Assessments of Co-Operative Societies. 2.3 Assessments of Charitable Trusts (Theory and Problems)	10

3	MISCELLANEOUS	18
	 3.1.Deduction and Collection of Tax at Source 3.2.Advance Payment of Tax - Interest Payable and receivable 3.3.Conceptual Study of Tax Planning and Management 3.4.Types of return, Procedure of filling return 3.5.Types of assessment, procedure for assessment 3.6.Income Tax authorities and their Powers 3.7.Provision for Appeals and Revision 3.8.Provisions for Penalties, Offenses and Prosecutions 	
4	GOODS AND SERVICE TAX	06
	4.1 Meaning of GST	
	4.2 Evaluation of GST	
	4.3 Types of GST – CGST, SGST/UTGST, IGST	
	4.4 Procedure for Registration under GST	
	4.4.1 Persons Liable for Registration	
	4.4.2 Compulsory and Deemed Registration	
	4.4.3 Cancellation of Registration	
	4.4.4 GST Returns	
	Total	48

Reference Books

- 1 Income Tax T. N. Manoharan
- 2 Students Guide To Income Tax (University Edition) Vinod K Singhania Taxmann
- 3 Self-Preparation and Filing of Income Tax Returns Kindle Edition
- 4 Bare Income Tax Act, 1961 amended by Finance Act 2019 Taxmann

Subject Code: 22-COM124(a)

Subject : Business Ethics and Professional Values

Unit No.	Unit Title	Contents	Purpose Skills to be developed
1	Business Ethics, Social Ethics and Professional Values	 a. Business Ethics – Introduction, Meaning, Scope, Principles, importance, Code of Ethics and Theories b. Professional Values – Meaning, Significance, Scope and Human Values c. Importance of Human Values, Guidelines of Socio Ethical System at General Level, Meaning of Social Ethics, Issues related to Socio Ethics Factors affecting Social Ethics. d. Ethical Decision Making – Meaning, determinants, process 	1. Understand ing Knowledge of established methodolo gies of solving ethical problems 2. Recognizing significance of Professional Values
2	Corporate Social Responsibility and Corporate Governance	of ethical decision making a. CSR – Introduction, advantages, scope for CSR in India, Legal provisions for CSR, Forms of CSR and Indian Corporations b. Corporate Governance – concept Objectives, features, advantages, code whistle blowing, types arguments and justification c. Value Based Management – meaning, benefits and methods =, Vedic Management for business ethics	 Knowing CSR and its scope and forms Analysis of Corporate Governance and Value Based Management
3	Indian Ethical Practices	 a. Indian Ethical Practices Finance b. Indian Ethical Practices Marketing c. Indian Ethical Practices Information Technology d. Ethics at work place e. Indian Ethical Practices HRM f. Copy rights and Patents 	Recognizing the unethical issues in Finance, Marketing, IT, HRM and at workplace

	Emerging issues	a.	Ethics in Environment –		
	in Business		environmental crisis, issues	1.	Recognizi
4	Ethics and		relating to environmental		ng
	Environmental		degradation, natural resources		environme
	issues		depletion and pollution		ntal issues
		b.	Sustainable Development –		and its
			Meaning, Principles. Goals of		impact on
			Sustainable Development,		Business
			Strategy to achieve Sustainable	2.	Achieving
			development		Sustainable
			1		Development

Reference Books:

- 1. Ethics in Management By S.S.Sherlekar (Himalaya Publication)
- 2. Business Ethics and Corporate Governance By S.S.Khanka(S.Chand Publication)
- 3. Business Ethics and Corporate Governance By S.K.Bhatia (Deep and Deep sons)
- 4. Management by Values By S.K.Chakraborti (Oxford University Press)
- 5. E- Commerce A study in Business Etics By Rituparna Raj (Himalaya Publication).
- 6. E- Commerce and It's Applications By Dr. U.S. Pandey , Rahul Srivastava and Saurabh Shukla.(S.Chand Publication)

Subject Code: 22-COM124(b)

Subject: Elements of Knowledge Management

Total Lectures= 45

Unit No.	Unit Title	Contents
1	Introduction to Knowledge Management	 a. Knowledge Management - Concept , Meaning , Definition , Nature and Relevance of it in today's Business world. b. Knowledge Management Process c. Approaches to Knowledge Management d. Difference between information and knowledge
2	Tools and Techniques of Knowledge Management Cross	e. Recent Trends in Knowledge Management a Concept, Meaning, Types of Knowledge sharing b System of Presenting Knowledge c Role of Knowledge Management in Management of Change d. Measurement of Knowledge e. Role of a Leader in Knowledge Management a. Finance and Knowledge Management
3	Functional areas and Knowledge	 b. Marketing and Knowledge Management c. E- Commerce and Knowledge Management d. CRM and Knowledge Management e. Human Resource and Knowledge Management
4	Knowledge Strategies	 a. Meaning, Nature, Scope and knowledge strategy creation b. Using Knowledge Management to safeguard Intellectual Property c. Knowledge Audit & Gap Analysis d. Knowledge engineering for IT based services e. Future Prospects of Knowledge Intensive Business Services and its impact on the economy f. Learning Organisations

Reference Books

- 1 Knowledge Management By Elias and Hassan Gazai (Pearson Publication)
- 2 E-World Emerging Education Pvt. Ltd. By Arpita Gopal and Chandranil Singh
- 3 Knowledge Management Toolkit By AmritTiwan
- 4 Knowledge Management Field Work By Bukowitz W. R. and Williams R. I.
- 5 Building the Knowledge Management Network By Egaallo C.F.
- 6 Change Management for Competitive Success By Pettigrwe A., Whipp R., (Infinity Books)